The Blue Dot Network begins global certification framework for quality infrastructure, hosted by the OECD

09/04/2024 - The Blue Dot Network (BDN), the first global certification framework for quality infrastructure projects, will begin certifying projects and be hosted at the OECD. The BDN will now oversee the global roll-out of a certification framework which aims to help mobilise investment into projects that maximise the positive economic, social, environmental and development impact of infrastructure. Certifications will be awarded by independent, third-party certification bodies, which will be responsible for ensuring the credibility of sustainability commitments through evidence and data.

While hosted at the OECD, the BDN will be an independent entity overseen by the initiative's member governments: Australia, Japan, Spain, Switzerland, Türkiye, the United Kingdom, and the United States. In addition to the governing members, the BDN is supported by the governments of Canada and Czechia.

"Infrastructure investment is a key enabler of growth, facilitating business opportunities, opening up new markets for trade, and enhancing productivity. To fully realise these significant potential benefits, we need to scale up both the quality and quantity of investment," **OECD Secretary-General Mathias Cormann** said. "Today marks a key milestone for the Blue Dot Network. The Network will work together with independent, third-party certification bodies, to make the Blue Dot Network certification available to quality projects worldwide – with Blue Dot Network certifications providing a powerful tool to attract critical infrastructure finance."

BDN certification sends a clear signal to investors and other stakeholders of the robustness, resilience, and positive impact of infrastructure projects. This mark of quality is aligned with 10 elements, based on existing international standards:

- 1. Promote sustainable and inclusive economic growth and development.
- 2. Promote market-driven and private sector-led investment, supported by judicious use of public funds.
- 3. Support sound public financial management, debt transparency, and project-level and country-level debt sustainability.
- 4. Build projects that are resilient to climate change, disasters, and other risks, and aligned with the pathways towards 2050 net-zero emissions needed to keep global temperature change of 1.5 degrees Celsius within reach.
- 5. Ensure value-for-money over an asset's full life-cycle cost.
- 6. Build local capacity, with a focus on local skills transfer and local capital markets.
- 7. Promote protections against corruption, while encouraging transparent procurement and consultation processes.
- 8. Uphold international best practices of environmental and social safeguards, including respect for labour and human rights.
- 9. Promote the non-discriminatory use of infrastructure services.
- 10. Advance inclusion for women, people with disabilities, and underrepresented and marginalised groups.

The Executive Consultation Group, a global community of executives and leaders across the infrastructure sector, including financing institutions, developers, civil society and trade unions, have supported the development of the BDN to ensure the certification responds to global demand with credibility and efficiency. The Group has provided extensive feedback on the certification framework and put forward pilot projects that have demonstrated the operability of the certification in promoting sustainable and responsible infrastructure development.

For more information about the Blue Dot Network and its certification framework, please visit the <u>BDN website</u> or contact <u>Edwin</u> <u>Lau</u>, Head of the Blue Dot Network (ai) and <u>Juan Garin</u>, Policy Advisor for Sustainable Finance and Infrastructure.

Working with over 100 countries, the OECD is a global policy forum that promotes policies to preserve individual liberty and improve the economic and social well-being of people around the world.





Blue Dot Network Certification Framework

List of criteria and requirements



Introduction

Established to help tackle the USD 2.5-3.5 trillion investment gap by strengthening the role of private sector investment in developing quality infrastructure, the Blue Dot Network is designed to provide an internationally-recognised certification framework to assist countries in pursuing investments that maximise the positive economic, social, environmental and development impact of infrastructure. The Blue Dot Network certification is the first global framework to operationalise the *G20 Principles for Quality Infrastructure Investment*. A Blue Dot Network certification indicates that a project is aligned with a number of commonly-applied international standards covering environmental, social, economic and governance dimensions, and that it has identified and addressed key risks in these areas

The certification is intended as a general framework, which can be applied across all major infrastructure sectors, and by projects at different stages of the life cycle. Applicants for certification are most likely to be project developers, owners or contracting authorities. A certification will provide a trusted signal to investors and other stakeholders that will assist them in identifying investable projects that merit consideration. It will also contribute to harmonising ESG criteria for infrastructure projects, aligning expectations across the different actors in the infrastructure ecosystem, and increasing the quality and availability of project data.

The framework was developed over a three-year period by the OECD with extensive input from the private sector, civil society, trade unions and BDN member governments through a variety of mechanisms including surveys, online consultations, bilateral consultations, and written consultations.¹ In 2022-2023, the OECD tested and refined the framework with eight pilot projects.

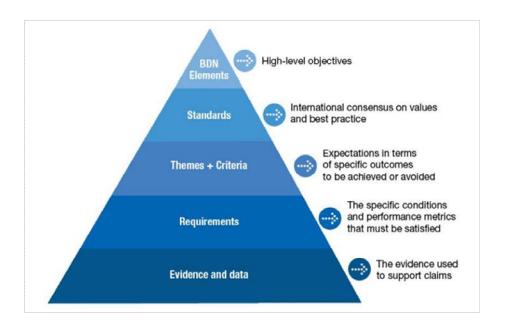
Blue Dot Network Certification Framework

¹ Engagement with private sector and civil society takes place through the Blue Dot Network Executive Consultation Group composed of over 200 senior leaders from the private sector and civil society, and includes representatives from across the infrastructure value chain (i.e. investors, asset managers, banks, project developers, operators, contractors, engineers, etc).



Architecture of the certification framework

Figure 1. Architecture of the Blue Dot Network certification framework



Blue Dot Network elements

At the core of the Blue Dot Network framework are the 10 BDN elements. The elements operationalise relevant international standards, including the G20 Quality Infrastructure Investment Principles, reflecting a broad international consensus on areas that a quality project should take into consideration. The Blue Dot Network consolidates and synthesises over 80 international standards and frameworks that are relevant for quality infrastructure investment into a unified framework. Each element incorporates a range of themes (Table 1).



Table 1. Blue Dot Network elements and themes

BDN element	Themes covered by the BDN element
Promote sustainable and inclusive economic growth and development.	Alignment with Sustainable Development Goals (SDG)
	Alignment with national and local development strategies
	Job creation
	Access to infrastructure services
2. Promote market-driven and private sector-led	Private sector participation
investment, supported by judicious use of	Sustainable funding
public funds.	Competitive environment
	Risk allocation and mitigation
	Catalytic finance
3. Support sound public financial management,	Disclosure of liabilities
debt transparency, and project-level and	Public financial sustainability
country-level debt sustainability.	
4. Build projects that are resilient to climate	Greenhouse gas emissions
change, disasters, and other risks, and aligned	Climate risk
with the pathways towards 2050 net-zero	Climate disclosure
emissions needed to keep global temperature change of 1.5 degrees Celsius within reach.	Disaster risk assessment
change of 1.5 degrees Cersius within reach.	Resilient plans and designs
	Emergency preparedness and response
5. Ensure value-for-money over an asset's full life-cycle cost.	Project appraisal and selection based on life cycle assessment
•	Choice of delivery model (public-private partnerships vs. traditional procurement)
	Competitive procurement based on life cycle costs
	Effective project management, monitoring and oversight
	Efficient maintenance
	Technology and innovation
6. Build local capacity, with a focus on local	Capacity development
skills transfer and local capital markets.	Skills transfer
	Local capital markets
7. Promote protections against corruption,	Anti-corruption
while encouraging transparent procurement and consultation processes.	Transparent procurement
8.Uphold international best practices of	Management of environmental and social risks
environmental and social safeguards, including respect for labour and human rights.	Meaningful stakeholder engagement with affected communities
	Biodiversity
	Pollution
	Resource efficiency
	Waste and hazardous materials
	Human rights
	Labour and working conditions
	Community health and well-being
	Indigenous peoples
	Involuntary resettlement and land use restrictions
	Cultural heritage



9.Promote the non-discriminatory use of infrastructure services.	Non-discriminatory contracts Inclusive regulatory frameworks Sustainable and affordable pricing
10. Advance inclusion for women, people with disabilities, and underrepresented and marginalised groups.	Addressing needs of women and marginalised groups Employment opportunities Safety and well-being for women and vulnerable users

Criteria

Each Blue Dot Network element and theme contain a number of criteria, which represent the specific expectations that projects should meet to gain certification. They include both actions and outcomes that the project needs to actively pursue (e.g. measures to protect the safety of its workers) and avoid (e.g. the emission of greenhouse gases). These criteria are derived from widely-recognised and agreed international standards. For example, *BDN element 8*, *Uphold international best practices of environmental and social safeguards, including respect for labour and human rights*, which represents a significant proportion of all the criteria, is largely derived from the IFC Performance Standards and other MDB safeguards.

Requirements

Each criterion has one or more requirements. Requirements set out the specific performance metrics for determining whether a criterion has been met.

Requirements fall into three performance levels that reflect different levels of ambition (Table 2). Depending on the project's sector, location, ownership structure, delivery model, risk profile or stage in the life-cycle, only a portion of the requirements will be "applicable" to each project. For a project to be certified, it must satisfy all *applicable* Essential requirements. A Blue Dot certified project therefore represents a robust project that has been developed and is being managed in a manner consistent with key international standards.

Superior and Best-in-class requirements contribute towards achieving two or three Blue Dots, but they do not substitute for Essential requirements.

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² Projects are expected to fulfil only those requirements that are applicable to the nature and context of the project. For instance, a fully-privatised project will not be required to fulfil Essential requirements that relate to public procurement. Similarly, a project that does not include Indigenous Peoples among its affected communities will not be concerned with requirements relating to the presence of Indigenous groups. In such cases, those requirements are considered as "Not applicable". Screening questions and guidance will assist applicants and verifiers to determine which requirements are applicable to the project.



Table 2. Performance levels of certification requirements

- 1. Essential: requirements that reflect key international standards for quality infrastructure investment, and which are required for the single-dot level of certification. Projects that meet the essential requirements provide reassurance to stakeholders that they are robust and aligned with key international standards.
- 2. Superior: requirements that reflect the expectations conveyed by more ambitious or new standards that have received strong international endorsement. Superior projects exceed the essential requirements in a number of areas, and offer additional comfort to stakeholders that projects will deliver their expected outcomes.
- 3. **Best-in-class:** requirements that reflect innovative practices or outcomes that generate a strong positive impact.

Project performance

Overall project performance will be reflected in the number of Blue Dots obtained. A certified project that fulfils (or is committed to fulfilling) the Essential requirements that are applicable to the project will be awarded a minimum of one Blue Dot. Projects outperforming in certain areas will be awarded two or three Blue Dots.

Superior and Best-in-class requirements contribute towards achieving two or three Blue Dots, but they do not substitute for Essential requirements. Projects will receive points for each Superior (1 point) and Best-in-class (3 points) requirement they satisfy. The total number of points obtained by the project will determine whether they receive one, two or three Blue Dots.³

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³ The specific thresholds for determining whether a project receives two or three Blue Dots are being tested and refined with the pilot projects.



List of criteria and requirements

BDN element 1. Promote sustainable and inclusive economic growth and development

	on a recognised part of its core ill contribute to ce of one or more compared to the sand targets can be here: cators/indicators-list/ for assessing SDG Impact Tool: roject-sators/	Superior d e e The project features in a national and/or local development plan
and/or local development strategies Guidance: To qualify, a national or local development strategy or plan must have the official endorsement of the government or relevant local authority. 1.3. Project definition, planning and design was informed by consultation with public, private, and civil society stakeholders in order to maximise the positive impact of infrastructure civil society stakeholders, and relevant local authority.	place early in the ing and design ifferent levels of al officials), users, rs. and relevant	iocal developmen



The project demonstrates that it provides equitable access to the service for disadvantaged and underserved groups	The project expands or enhances access to an essential service Notes: Estimates are acceptable during project planning and preparation phases. During operation phase, actual data based on user or client numbers should be provided.		to 1.5. Project increases and/or improves access to essential services, in particular for disadvantaged and underserved groups	Access t infrastructure services
		For guidance on reporting jobs data, refer to the Harmonized Indicators for Private Sector Operations (HIPSO) Jobs: TA-08 — Direct Jobs Supported (Operations and Maintenance) TA-09 — Construction Jobs (Temporary Construction) TA-10 — Direct Jobs Created by the Investment (Operations and Maintenance)		
Notes: Estimates are acceptable during project planning and preparation phases. During construction and operation phases, actual data of jobs generated should be provided. Data and evidence of job quality can vary between construction and operation, accounting for the time-limited nature of construction	Notes: An example of a relevant methodology is the IFC's Economic Impact Estimation Framework which considers direct, indirect and induced effects from investments.	Notes: Estimates are acceptable during project planning and preparation phases. During construction and operation phases, actual data of jobs generated should be provided. Where necessary and depending upon the nature of the project, data should distinguish between jobs created and jobs supported.		
The project creates quality direct employment during the construction and operation phases	The project generates indirect long-term growth in employment through supporting economic activity	The project creates or supports direct employment during the construction and operation phases	1.4. The project generates quality long- term employment	Job creation
		private sector actors (e.g. potential financiers).	investment	



BDN element 2. Promote market-driven and private sector led investment, supported by judicious use of public funds

			Guidance: Applies to contracted or regulated infrastructure projects.	
	Regulations and/or contract ensure secure and stable long-term cash-flows for the project over its lifecycle		2.3. Regulatory and/or contractual framework provides for stable funding basis	Sustainable funding
			Guidance: This criteria applies to projects procured as PPPs or concessions that can be supported by user fees. Projects where availability payments consist of the sole funding option would not be required to satisfy this criteria. It does not apply to privatised or regulated infrastructure markets where private delivery and ownership is the default.	
	Project costs are covered primarily by user fees and other complementary private sources (e.g. retail)		2.2. The project benefits from a stable and reliable cash flow derived from users fees	Sustainable funding
	participate in project Notes: Requirement is not applicable for privately- owned/operated projects that are operational.		Giudance: This criteria applies primarily to projects being delivered as PPPs, concessions or large EPCs where private sector appetite is crucial for the success of the approach.	
	A market capacity and/or market sounding assessment has been performed to gauge capability and interest of private sector to		2.1. The private sector has the capacity and interest to participate in the project	Private sector participation
Best in class	Superior	Essential	Criteria	Theme



Private finance can consist of both debt and equity.			
To meet this requirement, public finance from all sources (government, DFIs, MDBs, etc), must represent less than 50% of the total financing.			
Notes: The use of public finances for infrastructure projects relates to the financial and non-financial resources provided by government entities, DFIs or MDBs to support the planning, development, construction, operation, or maintenance of infrastructure projects.			
the total financing for the project and is used strategically as a means of crowding-in private financing, particularly from long-term investors (e.g. pension funds and insurance companies)			
Public finance (from local or national governments, national development banks or DFIs) consists of a limited proportion of		2.6. Use of public finance to mobilise larger amounts of private finance	Catalytic finance
Notes: As part of the transparent allocation of risks, contracts should include clear language and balanced approach to determination of compensation or penalties.			
Project contract defines a transparent and balanced allocation of project risks between public and private partners	Projects risks have been identified and assessed, and a recommended allocation has been established prior to procurement decision	2.5. Risks allocated transparently between public and private partners	Risk allocation and mitigation
explicit manage to complete companions		Guidance: This criteria applies to privatised sectors where competition in the market is feasible	
Competition in the sector is overseen by a competent, independent and well-resourced competition authority or a regulator with an explicit mandate to enforce competition.		2.4. Oversight of competition in the market by a competent, independent, and empowered authority	Competitive environment



BDN element 3. Support sound public financial management, debt transparency, and project-level and country-level debt sustainability

Disclosure of 3.2. Disclosure of relevant information on the transaction and financing conditions Guidance: This criteria is based on the requirements of the Institute of International Finance (IIF) Voluntary Principles for Debt Transparency which have to designate a reporting host Relevant financial information is defined in the IIF Principle 5. Scope of disclosure.	of 3.1. Project assets, costs and liabilities are recorded in public sector accounts and disclosed All costs and liabilities (e.g. associated with budget documen Notes: Presentation of data on an aggregate bas and/or granted by the state liable for those costs to the SOEs sto documentation or the	Ineme Criteria Essential
# # ₹ ₽	ng contingent guarantees), re included in nentation can be that are owned are the costs are ate is ultimately med enterprises dies), loans and s) from the state ad in budget	
Relevant information on the transaction and financing conditions has been disclosed by the private sector investor and/or lender to the project	Project assets and associated liabilities are recorded in publicly available accounts (including balance sheet) Notes: PPP assets and liabilities should be recorded on the basis of international accounting standards such as the International Public Sector Accounting Standards (IPSAS 32). For PPP projects delivered by SOEs, PPP assets and associated liabilities should be recorded in the SOE financial statement (including balance sheet).	Superior
	Contingent liabilities explicitly include contingencies for possible harm to local people and the environment, so there are resources available in the event of a grievance requiring funds to address.	Best in class



sustainat	Public
oility	financial

3.3. Assessment of impact of project on fiscal sustainability over the medium- to long-term

Guidance: This criteria applies to projects that generate medium- to long-term fiscal costs and risks (such as those delivered as PPPs).

The fiscal risks resulting from the project have been evaluated using a recognised framework such as the IMF's PFRAM

Note: The PPP FISCAL RISK ASSESSMENT MODEL (PFRAM) is an analytical tool by the IMF and the World Bank to assess the potential fiscal costs and risks ansing from public-private partnership projects.



net-zero emissions needed to keep global temperature change of 1.5 degrees Celsius within reach BDN element 4. Build projects that are resilient to climate change, disasters, and other risks, and aligned with the pathways towards 2050

GHG emissions	GHG emissions	Theme
4.2. Project is aligned with a net-zero pathway for 2050 or earlier Guidance: This criteria is substitutable with others in this theme (criteria 4.1, 4.3 and 4.4). Projects therefore only need to demonstrate alignment with one of these four criteria. The choice of criteria should	4.1. Project is consistent with a country's Nationally Determined Contribution (NDC) Guidance: This criteria is substitutable with others in this theme (criteria 4.2, 4.3 and 4.4). Projects therefore only need to demonstrate alignment with one of these four criteria. The choice of criteria should take into account the circumstances of the host country, sector and project. This criteria should only be applied for projects in least-developed countries that do not have a net-zero strategy but have a credible NDC. Climate Watch, developed by the World Resources Institute (WRI) provides indicators on the scope and targets of NDCs and tracks countries' NDC enhancements. They also compile and summarise countries' long-term strategies. https://www.climatewatchdata.org/	Criteria
The Project is reflected in a sufficiently detailed national/sectoral investment plan that is fully aligned with a country's net-zero by 2050 pathway or strategy Notes: This essential requirement is substitutable with others in this criteria.	The Project is reflected in a sufficiently detailed national/sectoral investment plan or long-term strategy that is fully aligned with a country's NDC	Essential
		Superior
		Best in class



host country, sector and project.

The Project is consistent with a credible sector net-zero by 2050 or earlier pathway (e.g. the IEA net-zero by 2050 roadmap)

Notes: This essential requirement is substitutable with others in this criteria.

The sponsor company has established a net-zero by 2050 or earlier target that has been validated/verified by a credible thirdparty (e.g. Science-based Targets Initiative (SBTi))

Notes: This essential requirement is substitutable with others in this criteria.

Project CAPEX should be consolidated on sponsor company's balance sheet

GHG emissions

4.3. Greenhouse emissions from the project are net zero

Guidance: This criteria is substitutable with others in this theme (criteria 4.1, 4.2 and 4.4). Projects therefore only need to demonstrate alignment with one of these four criteria. The choice of criteria should take into account the circumstances of the host country, sector and project.

The project can demonstrate it leads to a meaningful reduction in emissions compared to a pre-project baseline or an industry average.

Notes: Applies to sectors such as wastewater treatment that generate scope 1 emissions and where no net zero alternative exists. Reduction in emissions intensity could be considered for cases of new infrastructure or capacity expansions that mechanically result in an increase in absolute emissions.

For calculating emissions baselines in the wastewater treatment sector, projects may consider the UNFCCC DDM Guidance III.Y.

The Project can demonstrate that it is responsible for zero net Greenhouse Gas emissions during the operation phase of The Project, considering Scope 1 and Scope 2 Progentiations, quantified in accordance with an approved methodology (e.g. GHG Protocol)

Notes: Projects that satisfy this requirement will automatically meet the essential requirement. Projects in their operational phase should be reporting actual measured emissions

The Project can demonstrate that it is responsible for zero net Greenhouse Gas emissions during the operation phase of The Project, considering Scope 1, Scope 2 and Scope 3 emissions, quantified in accordance with an approved methodology (e.g. GHG Protocol)

Notes: Projects that satisfy this requirement will automatically meet the essential requirement. Projects in their operational phase should be reporting actual measured emissions



GUG ellissions	4.4. Ellissions below a certain level	25 000 tannas of CO2 - callivalent emissions		
	Guidance: This criteria is substitutable with	(Scope 1 and 2) annually		
	others in this theme (criteria 4.1, 4.2 and	(סכסף ה מווע ב) מווועמווץ.		
	4.3). Projects therefore only need to	Notes: 25,000 tonnes of CO2e represents the		
	demonstrate alignment with one of these	threshold used in the IFC PS for designating projects		
	take into account the circumstances of the	required to disclose GHGs		
	host country, sector and project. Specific	Projects in their operational phase should be reporting		
	requirements for this criteria may vary depending on the sector/sub-sector. These	actual measured emissions.		
	requirements may evolve over time with	If a sector or sub-sector has a specific requirement,		
	regulations.	the sector or sub-sector requirement will apply.		
		Direct emissions from power plant do not		
		C		
		Notes: Applies to electricity generation. 100 gCO2/kWh represents the threshold used for energy		
		production projects by the Climate Bonds Standard and the EU Sustainable Taxonomy.		
		Projects in their operational phase should be reporting actual measured emissions.		
GHG emissions	4.5. The Project achieves a reduction in embodied carbon over its life cycle			The Project can demonstrate it achieves a
	,			across the lifecycle of the project, including
	Guidance: Embodied carbon refers to the carbon emissions released during the			construction phase emissions, compared to the industry standard.
	extraction, manufacturing, transportation, construction and end-of-life phases of			Notes: This requirement will be undated when new
	buildings. Embodied carbon may refer to the embodied carbon of a whole building or the			methodologies, benchmarks and standards in calculating embodied carbon emerge.
	embodied carbon of a single building material (International Code Council).			
Climate risk	4.6. Assessment of climate risks and	The project has identified and assessed	An assessment of vulnerabilities and risks	The climate risk assessment is updated
		expected lifetime.	resulting from climate change has been	pathways, evolution in modelling
	Guidance: Required for projects facing material climate risks as determined in an		performed using a forecast based on	technologies and availability of new data.
	ESIA or other appropriate assessment.		scale derived from a recognised climate	
			model and plausible climate scenarios.	



	The Physical Climate Risk Assessment Methodology (PCRAM) provides guidance on performing climate risks assessments for infrastructure projects.			
Climate disclosure	4.7. Disclosure of greenhouse emissions caused by the Project	The Project discloses greenhouse gas emissions for Scope 1 and Scope 2 emissions according to a recognised		
	Guidance: Required for projects that are expected to exceed or currently produce more than 25,000 tonnes (Scope 1 and 2) of	methodology (e.g; GHG Protocol) Notes: Projects in their operational phase should be	methodology (e.g. GHG Protocol) and verified by an independent third-party	
	CO2 -equivalent annually which represents the threshold used in the IFC Performance Standards for disclosing GHG emissions.	disclosing actual measured emissions.	Notes: Projects in their operational phase should be disclosing actual measured emissions.	
Climate disclosure	4.8. Disclosure of climate risks		The Project discloses physical and transition climate risks in a manner that is accessible to all stakeholders and consistent with good practice (e.g. TCFD recommendations).	
Disaster risk assessment	4.9. Disaster risk and vulnerability assessment		Relevant disaster risks, including natural catastrophes and human-caused threats (such as cyber-threats, terrorism and industrial accidents) have been identified, prioritised and assessed based on their likelihood and their potential impact on the asset	
Resilient plans and designs	4.10. Adaptation plan for physical climate risks		An adaption plan has been developed that includes measures to avoid, mitigate or minimise physical climate risks identified	
	Guidance: Applies to projects facing material climate risks as determined in an ESIA or other appropriate assessment.		and prioritised in the climate risk assessment	
Resilient plans and designs	4.11. Service continuity and recovery plan	A service continuity and recovery plan to minimise disruptions resulting from hazards caused by natural for human, made disasters		
	Guidance: Required for critical infrastructure. Critical infrastructure are	has been developed.		



			qen/index.htm For examples of nature-based and nature-positive solutions see report A Playbook for Nature-Positive Infrastructure Development (FIDIC, AECOM)	
			Investment/publications/www.inc.oo3u33/ian g-en/index.htm; https://www.ilo.org/global/topics/employme nt-intensive- investment/publications/WCMS 863035/ian	
			and can take into consideration the ILO-UNEP-IUCN joint reports on Decent Work in Nature-based Solutions: https://www.ilo.org/global/topics/employment-intensive-	
deliver key services			NbS should consider the IUCN Global Standards on NbS: https://www.iucn.org/theme/nature-based-solutions/resources/iucn-global-standard-nbs	
The Project incorporates Nature-Based Solutions that increase climate resilience, and benefit blodiversity and blodiversity			4.13. Nature-based solutions (NbS) Guidance: Projects seeking to implement	Resilient plans and designs
The project contributes to improving the resilience of infrastructure systems through creating redundancy or enhancing system responsiveness or flexibility.	ਜ਼ਜ਼ ਜ਼ਜ਼	The project site has been chosen to reduce exposure to hazards and the design incorporates measures to avoid or mitigate climate and disasters risks identified in the risk assessments	4.12. Resilient project planning, siting and design Guidance: The requirement relating to project siting should not apply to brownfield projects or projects where the owner/operator has no scope to influence the siting. However, project owners/operators may be able to influence the planning or design with a view to strengthening resilience. Even though it is highly recommended, projects that have been operational for more than 10 years are not required to meet this requirement.	Resilient plans and designs
			systems, assets, facilities and networks that provide essential services for the functioning of the economy and the security, safety and well-heing of the population	



workers and their organisations, and affected communities have been established			
Formal cooperation and information sharing mechanisms for the management of critical risks have been established between the project operator and local authorities,		4.17. Cooperation and information sharing mechanisms in the management of critical risks	Emergency preparedness and response
	local community as appropriate, that specifies actions and measures in response to major accidents and hazards, and serves to avoid and mitigate harm to people and the environment	Guidance: Applies to projects that involve specifically identified physical elements, aspects and facilities that may be the source of major accidents.	
	An Emergency Preparedness and Response Plan has been developed, with involvement of workers and their organisations, and the	4.16. Emergency preparedness and response plan	Emergency preparedness and response
Data on the priority hazards and the implementation of mitigation measures is regularly collected and monitored, and reported to management		4.15. Ongoing monitoring of climate and disaster risks as well as mitigation measures	Resilient plans and designs
The project's operation and maintenance programmes have been developed taking into account climate risks and other threats with a view to extend the life of the asset		4.14. Operation and maintenance enhance resilience	Resilient plans and designs



BDN element 5. Ensure value-for-money over its full life-cycle

based on life cycle assessment Project appraisal and selection based on life cycle	5.3. Project delivers positive net benefits over the entire life-cycle taking into consideration all relevant		priorities and long-term goals Ex ante benefit-cost ratio (BCR) above 1	An ex post cost-benefit analysis conducted during the operational phase of the project vields a BCR>1
	costs and benefits			
mode (PPP vs traditional procurement)	considers value for money		to compare various project delivery options (traditional procurement versus PPP/concession)	
Competitive procurement based on life cycle costs	5.5. Procurement method designed to attract multiple qualified bidders	Procurement applies a competitive tendering process (e.g. open, selective, competitive dialogue)	Three or more bids received	
	Guidance: Does not apply to infrastructure developed in privatised markets. In such cases, refer to the theme on "Competitive		Procurement procedures ensure qualified bidders (e.g. using a multi-stage process)	
	competitive procurement processes can only be justified on the basis of the following exceptional circumstances: Minor work cannot be separated without disadvantage from larger work already awarded. If a non-competitive process is used it should nevertheless be transparent (e.g. open		guidance on conducting a bidder pre-qualification	



	Project meets its KPIs for performance and service levels set out in contract documents	5.9. Projects meets its performance and service delivery targets during operations	Effective project management, monitoring and oversight
Project is delivered below budget and within deadline	Cost and time overruns less than 20%	5.8. Project delivered on time and on budget Guidance: This criteria applies to greenfield projects or brownfield projects that involve a capital expenditure (e.g. major rehabilitation, modernisation or expansion).	Effective project management, monitoring and oversight
	Tender specifications specify KPIs for performance and service levels	5.7. Tender specifications specify performance and service levels Guidance: Does not apply to infrastructure developed in privatised markets. In such cases, refer to the theme on "Competitive environment" in BDN 2.	Competitive procurement based on life cycle costs
	Tender award criteria includes both financial and quality elements, and takes into consideration life cycle costs including maintenance costs.	5.6. Tender award based on life cycle costs Guidance: Does not apply to infrastructure developed in privatised markets. In such cases, refer to the theme on "Competitive environment" in BDN 2.	Competitive procurement based on life cycle costs
		book).	



	Project uses technologies and/or innovative techniques that enhance efficiency during the planning, design, construction, operation or maintenance phases	5.14. Enhancing efficiency through technology	Technology and innovation
Project implements preventive or predictive maintenance approach based on data and analytics		5.13. Preventive or predictive maintenance approaches	Efficient maintenance
	Contract specifies service levels Contract includes performance based-payments for achieving pre-determined service levels	5.12. Contract incentivises efficient maintenance through specifying clear service levels or applying performance-based payments	Efficient maintenance
	Procurement regulations and/or contract documents specify recourse to international arbitration or international mediation to resolve contractual disputes	5.11. Alternative dispute resolution mechanisms, such as international arbitration, are available	Effective project management, monitoring and oversight
	Notes: Modifications, if allowed, should be limited to expressly designated circumstances and/or contract elements. Contract modifications that impact public sector revenues or expenditures should be approved by an authority with budgetary responsibility.		
	Contract modifications are strictly regulated by procurement regulations and/or contract and responsibility for approval of contract modifications lies with an appropriate authority (other than the contracting authority)	5.10. Limiting recourse to renegotiations, and if unavoidable, establishing predictable frameworks and strategies for handling them	Effective project management, monitoring and oversight



BDN element 6. Build local capacity, with a focus on local skills transfer and local capital markets

Part of the financing raised from local capital markets in local currency (local currency bonds, local equity markets)	Part of the financing provided by local financial institutions in local currency (banks, institutional investors)		6.4. Financing package includes local financing sources	Local capital markets
		A concerted effort has been made to involve local contractors and suppliers in providing equipment and services	6.3. Use of local suppliers for equipment, materials and services	Skills transfer
Training programmes are provided to the local workforce that prioritise disadvantaged and underserved groups	Training programmes are provided to local workforce to develop local capacity	Training programmes are provided to the project workforce	6.2. Training programmes for local workers	Skills transfer
		Projects in their operational phase may have difficulty in obtaining employment data/evidence for the construction phase. In such cases, a statement and explanation is satisfactory.		
	Notes: Local communities are communities within the influence area of the project	Notes: Local workers are workers that are recruited from within the country where the project is located.		
	The project has made a concerted effort to employ workers from within local communities	The project has made a concerted effort to employ local workers at each stage of the project life cycle	6.1. Local workers employed at all stages of the project	Skills transfer
Best in class	Superior	Essential	Criteria	Theme



BDN element 7. Prevent corruption while promoting transparent procurement and consultation processes

Project has an internal audited Risk-Control Matrix that covers corruption which is reviewed and updated at least annually and is approved at board of director level.	A comprehensive assessment of corruption risks over the project life cycle has been performed including risks resulting from business relationships, conflicts of interests, links to politically exposed persons and funding sources.		7.2. Identification and assessment of corruption risks	Anti-corruption
Anti-corruption policies and procedures are extended to contractors and suppliers		A senior manager in the project/company structure has been appointed to monitor the implementation of anti-corruption programme		
		Notes: Sponsor company or corporate (in the context of corporate investments) policies and procedures may be considered in lieu of project-level policies if the former apply to the project.		
anti-corruption programme		Clear, accessible and well-publicised policies and procedures on bribery, bribe solicitation, extortion, fraud and conflicts of interest that apply to the project. Anti-corruption policies and procedures include pre-approval requirements for the provision of gifts, hospitality, entertainment, charitable donations, and political contributions. The policies and procedures also specify appropriate disciplinary procedures to address, among other things, violations, at all levels of the company, of laws against foreign bribery, and of the company's own policies.	procedures with management involvement	Anti-corruption
Best in class	Superior	Essential	Criteria	Theme



Anti-corruption	7.3. Maintenance of fair and accurate books, records, and accounts	The sponsor and project companies' books, records, and accounts, have been subject an annual external financial audit, which has not identified any irregularities.		
Anti-corruption	7.4. Independent monitoring and auditing of project		An independent monitor has been appointed to monitor the procurement, management and performance of the contract/project for indications of corruption, fraud, and breach of regulations.	The project has been reviewed by an independent external auditor, and the results of the audit are made publicly available and have not identified any breaches of laws or regulations nor any instances of corruption or fraud
			An independent external auditor to the project has been appointed to undertake financial, technical and performance audits in order to verify that the Project was carried out in accordance with applicable laws, regulations and procedures, and without corruption and fraud.	
Anti-corruption	7.5. Adoption of project integrity code of conduct supported by training programmes		Personnel employed by the project company and major contractors are required to follow a project code of conduct that outlines their obligations and prohibits corruption and fraud, and makes clear that personnel will be held accountable for violations of the code or of laws and regulations applicable to the project's jurisdiction.	Personnel of sponsor and/or project company and major contractors have received anti-corruption training which provides instruction on the implementation of anti-corruption policies, procedures and the code of conduct.
Anti-corruption4	7.6. Adoption of functional whistleblowing mechanisms that protect identity of reporting persons Guidance: Resource Guide on Good Practices in the Protection of Reporting Persons (unodc.org)	Mechanisms for personnel, officials or members of the public to report concerns of bribery, fraud, misuse or diversion of funds, cartels, or breaches of the law, anticorruption policies, procedures or codes of conduct in relation to the project are in place. Mechanisms include safe and anonymous reporting, investigation, and resolution.		A non-judicial multistakeholder mechanism for reporting and rapidly resolving complaints related to suspected bribery and unfair business practices has been established (for example, Integrity Pact or High-Level Reporting Mechanism)



		The outcome of the bid evaluation is made public and it explains the decision in relation to the award criteria	Guidance: Does not apply to infrastructure developed in privatised markets.	
		Bidding documents explicitly state the award criteria	7.12. Award criteria for contract publicly disclosed	Transparent procurement
			Guidance: Does not apply to infrastructure developed in privatised markets.	
	Bidders required to sign a Certificate of Independent Bid Determination or equivalent affectation		7.11. Procurement process includes protections against bid-rigging	Transparent procurement
Notes: See for example public procurement practices used in Australia				
0 0	prosecuted or convicted of fraud, corruption or other prohibited practices.		Guidance: Does not apply to infrastructure developed in privatised markets.	
Participants in the procurement process (members of contracting team, bidding team) required to answer a conflicts	Bidders required to issue a self-declaration assuring that they have not engaged in any prohibited practices and have not been	Procurement and contract documents include provisions on fraud, corruption and other prohibited practices	7.10. Prohibitions against corruption in procurement	Transparent procurement
	answers are disclosed to all potential bidders without disclosing their names.		Guidance: Does not apply to infrastructure developed in privatised markets.	
	Potential bidders can submit questions to clarify the public procurement notice and/or the request for proposals (RFP) and the	The tender process uses sealed bids, and confidentiality is ensured throughout the bid evaluation and award process.	7.9. Procurement process ensures fair and equal treatment of all bidders	Transparent procurement
	Notes: The recommendations of the CoST Infrastructure Data Standard, the Open Contracting for Infrastructure Data Standard and the Open Contracting Data Standard for PPPs are relevant		Guidance: Does not apply to infrastructure developed in privatised markets.	
	Information on the project and the contract is disclosed in an open data format.	Information on the procurement process and the project is made public through an online portal.	7.8. Procurement information made publicly available	Transparent procurement
	- ನ		Guidance: Does not apply to infrastructure developed in privatised markets	
Public disclosure of payments made by/to the government under the contract.	Public disclosure of contract documents that include information on price and scope of project Documents include initial		7.7. Disclosure of financial information on contract and associated payments	Anti-corruption



Transparent procurement	
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7.13. Participation of independent observers in the procurement process and contract oversight

Guidance: Does not apply to infrastructure developed in privatised markets.

Independent observers have been given access to bidding documentation and opened bids and have been invited to observe bid opening process and negotiations with bidders.



BDN element 8a. Uphold international best practices of environmental safeguards

		 The environmental and social risk assessment 			
		Notes: • For greenfield developments or large expansions with specifically identified physical elements, aspects, and facilities that are likely to generate potential significant environmental or social impacts, the project owner, developer or contracting authority should conduct a comprehensive Environmental and Social Impact Assessment with input from subject-matter experts, including an examination of alternatives, where appropriate.			
		A process is being implemented for identifying, assessing and prioritising environmental and social impacts and risks, including cumulative impacts, if relevant, that takes into account baseline conditions and seasonal variations.	of 8.2. Identification, assessment and assessment of significant risks and impacts	it of	Management environmental social risks
		Sponsor company or corporate (in the context of corporate investments) policies and procedures may be considered in lieu of project-level policies if the latter apply to the project.			
	are provided to project staff can be considered.	Notes: Policies and principles should be extended to contractors through contracts.			
	management policies and procedures is provided to project company and contractor staff. Notes: Sponsor company or corporate (in the context of corporate investments) training programmes that	and communicated a policy and principles on the management of social and environmental risks and has assigned responsibility for their implementation and oversight.	cond		environmental social risks
Best in class	Superior Training on environmental and social	Essential The project organisation has established	Criteria of 8.1. Policy on responsible business	le of	Theme Management



		Management of 8.4. Regular monitoring and reporting environmental and of priority risks and implementation of social risks plan and measures		Management of 8.3. Environmental and social environmental and management plan based on mitigation social risks hierarchy	
		A monitoring and reporting plan has been developed for both the construction and operation phases, which assigns clear responsibilities.	Notes: This may take the form of separate plans for different risk/impact areas.	An Environmental and Social Management Plan (ESMP) or equivalent developed by competent professionals with input from stakeholders which proposes measures to address the identified risks and impacts and follows the mitigation hierarchy has been adopted.	process, should be informed by stakeholder perspectives, and the analysis and results should be made available to stakeholders. Relevant stakeholders are persons or groups, or their legitimate representatives, who have rights or interests related to the project or could be affected by adverse impacts associated with the project or enterprise's operations, products or services. These include but are not limited to, affected communities, relevant local and national authorities, relevant workers' organisations, including local, national, and global trade union bodies in the relevant sector, that represent workers at other operations of the Sponsor, or represent workers who will be affected by the project.
	The results of the monitoring are communicated periodically to senior management and stakeholders	Periodic internal audits are performed of the implementation of measures to address identified risks and impacts.			
Notes: Participatory monitoring (also known as collaborative monitoring, community-based monitoring, locally based monitoring, or volunteer monitoring) is the regular collection of measurements or other kinds of data (monitoring), usually of natural resources and biodiversity, undertaken by local	Affected communities and workers and their organisations are involved as part of the monitoring activities (participatory monitoring).	Periodic external audits are performed of the monitoring and implementation of measures to address identified risks and impacts.			



Biodiversity 8.7. Impacts on biodiversity are demonitored and reported throughout the project lifecycle ex Guidance: Applies to projects where risks and impacts to biodiversity exist.	Biodiversity 8.6. Risk and impacts to biodiversity and ecosystem services are addressed following the mitigation hierarchy, with an emphasis on avoidance (with the use of use of biodiversity offsets strictly limited to address unavoidable residual impacts after all other steps in the mitigation hierarchy have been considered and no alternatives are available). 6. Guidance: Applies to projects where risks and impacts to biodiversity offsets serves as guidance for the use of offsets.	Biodiversity 8.5. Risk and impacts to biodiversity and ecosystem services are identified, be prioritised and assessed identified why cool biodiversity and ecosystem services are identified, be identifi	
A biodiversity monitoring plan has been developed with input from recognised experts along with regular reporting requirements.	The Environmental and Social Management Plan (or a dedicated Biodiversity Management Plan), specifies measures, developed or approved by a recognised expert, for addressing biodiversity impacts and risks following the mitigation hierarchy. The ESMP or Biodiversity Management Plan includes evaluation of avoidance, minimisation and restoration measures prior to recommending the use of offsets. Notes: Only applies to projects that involve the use of biodiversity offsets.	The potential direct, indirect and cumulative impacts on biodiversity and ecosystem services at land/seascape levels are identified, assessed and prioritised, and, where relevant, lower impact alternatives are considered. Notes: Risks and impacts to biodioversity can be considered as part of an EIA, ESIA or a focused biodiversity assessment.	
Results of biodiversity monitoring are made available to stakeholders, and, where necessary, measures are taken in response to insights from monitoring and reporting activities.	The project siting avoids sensitive sites from a biodiversity perspective.		
Information from biodiversity monitoring is based on the GBIF standard and is published and freely accessible. Notes: Refer to the Global Biodiversity Information Facility () for information on the reporting standards		An integrated, biodiversity-sensitive land use (BSLUP) plan has been prepared, and the project conforms to it. Notes: This requirement is relevant if a biodiversity-sensitive land use (BSLUP) plans has been developed by a government authority with responsibility for land-use planning.	residents of the monitored area, who rely on local natural resources and thus have more local knowledge of those resources. Such monitoring should be designed with consideration to terms and conditions, including whether remuneration should be provided or an employment relationship recognised, and to the risks that monitors may encounter.



	Notes: Based on ADB Safeguards	involves external experts and is aligned with best available information and current practices, including assurances of long-term funding to sustain the offset Notes: The IUCN Policy on Biodiversity Offsets provides key elements for the design of biodiversity offsets.	outcomes Guidance: Applies if project uses biodiversity offsets.	
	Biodiversity offset ratio is greater than 3:1	The design of a biodiversity offset adheres	esign of biodive	Biodiversity
		Natural habitats are areas composed of viable assemblages of plant and/or animal species of largely native origin, and/or where human activity has not essentially modified an area's primary ecological functions and species composition.		
		Notes: Critical habitats are areas with high biodiversity value, including (i) habitat of significant importance to Critically Endangered and/or Endangered species; (ii) habitat of significant importance to endemic and/or restricted-range species; (iii) habitat supporting species; (iii) habitat supporting globally significant concentrations of migratory species and/or congregatory species; (iv) highly threatened and/or unique ecosystems; and/or (v) areas associated with key evolutionary processes.		
Project achieves net gains in biodiversity values (for areas not designated as critical habitats)		Project (1) does not have an adverse impact on critical habitat or achieves net gains in biodiversity values in any impacted areas of critical habitat AND (2) results in no net loss of natural habitat (hectares of natural habitat impacted/restored)	8.8. Project impacts on biodiversity result in no net loss or a net gain to biodiversity (net gain for critical habitats) Guidance: Applies to projects where risks and impacts to biodiversity exist.	Biodiversity



The project demonstrates year-on-year improvements in energy consumption per unit of output	The project incorporates measures (such as those specified in the World Bank Group EHS Guidelines) to optimize energy usage, to the extent technically and financially feasible.		8.13. The project applies technology to reduce energy consumption and maximise energy efficiency.	Resource efficiency
Materials used to produce main equipment are traceable from mining to main equipment completion.				
Notes: Projects can demonstrate alignment with this requirement through complying with an established circular economy standard such as Cradle2Cradle).		Notes: Applies to projects using primary goods (e.g. natural fibres or minerals) sourced from regions containing natural or critical habitat.		
Project includes a Life-cycle Assessment and adopts circular economy principles in its design, operation and maintenance, and decommissioning.	Project focused on reducing raw material by design, and/or includes use of recycled and/or sustainably sourced materials in its construction or operation.	Suppliers of primary products produced in regions where there is a risk of significant conversion of natural and/or critical habitats are evaluated, and supply is shifted to sustainable sources over time.	8.12. The project optimises the use of recycled materials and privileges materials sourced responsibly.	Resource efficiency
ine project has a net zero impact on the quantity and availability of freshwater supplies.	maintained, and reported on an annual basis Motes: This requirement is required by the World Bank ESF and EBRD Environmental and Social Policy for projects with a high water demand (exceeding 5000m3/day).	reduce water consumption and recycle water and does not adversely affect access to water for third-parties.	consumption of water, priorities water recycling, and avoids reducing the availability of water for communities, other users and the environment.	efficiency
Notes: Projects must also satisfy essential requirements.	s. ojects	levels specified by local legislation or the World Bank Group EHS Guidelines, whichever is more stringent.	adverse impacts on air, soil and water quality as well as disturbances from noise, vibrations and odors.	
The project contributes to improving surrounding air, soil or water quality.	The Project has zero net negative impact on air. soil or water quality during its	Air, soil or water pollution as well as sources of noise, vibration and odors do not exceed	8.10. Project avoids, and when avoidance isn't possible minimises	Pollution



	Requirements and desired outcomes related to environmental and/or social sustainability are clearly defined in the tender documents, and reflected in the selection and award criteria.		8.16. Procurement and tender documents include environmental and/or social performance as competing factors.	Sustainable procurement
materials in question.		Notes: Sponsor company or corporate (in the context of corporate investments) hazardous waste management plan or procedures may be considered if they apply to the project.		
Project achieves reduction in hazardous waste sent to disposal sites for the most recent 12 months through reducing, reusing, recycling and/or recovering hazardous waste for productive use through applying the best available technologies for the	Hazardous waste management performance of the project is measured and publicly reported.	Any hazardous waste generated is disposed of in a manner consistent with GIIP (such as the World Bank Group EHS Guidelines), using licensed disposal sites, and a chain of custody documentation to the final destination is obtained.	nd 8.15. Hazardous materials are avoided and minimised and treated and disposed of in a manner consistent with good international industry practice (GIIP).	Waste and hazardous materials
		Notes: Sponsor company or corporate (in the context of corporate investments) waste management plan or procedures may be considered if they apply to the project.		
Project has achieved an average 90% or greater overall diversion from landfill, incineration (WTE), and the environment for solid, non-hazardous wastes for the most recent 12 months. Diverted materials are reduced, reused, recycled, composted and/or recovered for productive use in nature or the economy.	Waste management performance of the project is measured and publicly reported Notes: In the case of corporate investments, company-level data on waste management performance is admissible.	Existence of a waste management plan that identifies, classifies and prioritises sources of waste, and sets out methods for addressing the waste streams according to a waste management hierarchy that considers prevention, reduction, reuse, recovery, recycling, removal and finally disposal of wastes.	d 8.14. The project avoids and minimises the generation of waste, and where waste cannot be recovered or reused, it is treated, destroyed or disposed of in an environmentally sound manner.	Waste and hazardous materials
Notes: This requirement isn't applicable to projects whose primary function is energy production.				
The project generates its own energy from renewable resources for its own consumption or recycles heat.	The project's energy consumption is measured and dedicated plans for its improvement are established.			



BDN element 8b. Uphold international best practices of social safeguards, including respect for labour and human rights

Meaningful stakeholder engagement with affected communities	Meaningful stakeholder engagement with affected communities		Meaningful stakeholder engagement with affected communities	Theme
8.19. Communication with stakeholders	8.18. Adoption of a stakeholder engagement plan h		8.17. Identifica stakeholders	Criteria
Full information about the project is disclosed to stakeholders in a timely manner including risks to and potential impacts (including environmental impacts) on communities and ecosystems and relevant mitigation measures, planned stakeholder engagement, and the availability of grievance mechanisms.	A stakeholder engagement plan has been developed that starts early in the project cycle and includes, if applicable, differentiated measures to allow the effective participation of those identified as disadvantaged or vulnerable.	Notes: Relevant stakeholders are persons or groups, or their legitimate representatives, who have rights or interests related to the project or could be affected by adverse impacts associated with the project or enterprise's operations, products or services. These include but are not limited to, affected communities, relevant local and national authorities, relevant workers' organisations, including local, national, and global trade union bodies in the relevant sector, that represent workers at other operations of the Sponsor, or represent workers at other operations of the Sponsor, or represent workers who will be affected by the project.	A comprehensive mapping of both affected and interested stakeholders that assesses their interests and vulnerabilities with regard to adverse project impacts and risks over the project life cycle has been performed.	Essential
			Superior	Superior
			Stakeholder mapping and assessment of vulnerabilities includes sexual orientation and gender identity.	Best in class



	rights sets out the expectations of personnel, contractors and suppliers has been established and widely communicated. Notes: Sponsor company or corporate (in the context of corporate investments) policies may be considered if they apply to the project.		
NCPs or in cases where the investor's host country has an NCP. For information on the NCPs consult	A policy commitment (which may be standalone or included in a broader RBC policy) to meet the responsibility to respect human	8.22. Human rights policy	Human rights
The project has communicated the existence of alternative grievance mechanisms to the affected communities and provided information on how to engage with them (such as National Contact Points (NCP) for Responsible Business Conduct). Notes: Applies to projects located in countries with	A grievance mechanism that is easily accessible for affected communities and responsive to their grievances and concerns while protecting those submitting grievances from retribution has been established and is operational.	8.21. Effective grievance mechanisms for affected communities	Meaningful stakeholder engagement with affected communities
	Notes: For projects with potentially significant adverse impacts on affected communities		
	An Informed Consultation and Participation process has/is being conducted that ensures that the project decision-making process incorporates the views of affected communities on matters that affect them directly.		
	An ongoing two-way engagement process is being conducted that prioritises affected communities, is accessible to vulnerable and marginalised groups, is safe, free from manipulation and intimidation, and includes appropriate feedback mechanisms from the project to stakeholders.	8.20. Inclusive consultation processes including mechanisms for processing communications with stakeholders	Meaningful stakeholder engagement with affected communities



	A policy and procedures for investigating and addressing claims of human rights violations have been established Notes: Sponsor company or corporate (in the context of corporate investments) procedures may be considered if they apply to the project.	Claims of human rights violations have been investigated promptly, and, when justified, corrective and/or remedial actions have been taken. Notes: Applies to projects where a case of a serious human rights violation has been brought to the attention of local or national authorities, or to a nonjudicial grievance mechanism (e.g. National Contact Point).	8.25. Alleged human rights violations are investigated promptly, and remediated	Human rights
	Project plans and procedures (e.g. ESMP) includes measures to monitor and regularly report "human rights impacts and risks,", along with procedures for disclosing incidents. Notes: Sponsor company or corporate (in the context of corporate investments) systems may be considered if they apply to the project.		8.24. Human rights impacts are monitored and subject to regular reporting, and incidents are disclosed	Human rights
	Notes: A primary supplier is a supplier who on an ongoing basis forms part of the supply chain of goods or materials essential for the core business processes of the project. A primary supplier may supply its goods or materials directly to the project (a Tier I primary supplier), to the Tier I primary supplier (a Tier II primary supplier) or may be at a deeper tier of the primary supply chain.		Guidance: for good practice, see Managing Human Rights Risks in IDB Projects and Managing social and environmental risks in supply chains for IDB-financed projects Inter-American Development Bank	
Human rights risks relating to the full supply chain have been identified, prioritised and assessed as part of an ESIA or during the procurement process, and are regularly monitored.	Impacts and risks to human rights, including within the primary supply chain, are identified, named as "human rights" risks, assessed, and prioritized, and adverse impacts are addressed in project plans.		8.23. As part of due diligence process, adverse impacts and risks to human rights are identified, prioritised, assessed and addressed, including in the supply chain	Human rights



		Reasonable working conditions and terms of employment could be assessed by reference to (i) conditions established for work of the same character in the trade or industry concerned in the area/region where the work is carried out; (ii) collective agreement or other recognized negotiation between other organizations of employers and workers' representatives in the trade or industry concerned; (iii) arbitration award; or (iv) conditions established by national law.		
		As specified by IFC PS 2, where the client is a party to a collective bargaining agreement with a workers' organization, such agreement will be respected. Where such agreements do not exist, or do not address working conditions and terms of employment [5], the client will provide reasonable working conditions and terms of employment [6]".		
		Notes: Sponsor company or corporate (in the context of corporate investments) policies and procedures may be considered if they apply to the project.		
Employment policies and procedures have been established by collective bargaining agreements that meet or exceed minimum statutory requirements in a manner consistent with ILO conventions.		Employment policies and procedures have been established that clearly state the rights of workers in a manner consistent with the International Labour Organisation (ILO) Conventions.	8.27. Establish clear employment policies and procedures	Labour and working conditions
	Notes: See for example the UN Conflict Analysis Practice Note for guidance		that or office	
	methodology which takes into consideration the potential impacts of the project on the conflict dynamics.		Guidance: Applies to projects located in countries designated as fragile and conflict-affected based on the World Bank classification. Notwithstanding this	
	A conflict analysis has been performed by a credible expert applying a recognised		8.26. Analysis of conflict dynamics	Human rights



company policies, including on anti- retaliation policies. Notes: Training should be differentiated for managers and instruct them on proper respect for labour rights, including non-interference in worker organizing, and fostering an inclusive workehole.	when they begin employment, and this company policies information is easily accessible to workers retaliation policies. that seek it. **Notes: Training should and instruct them on princluding non-interferer fostering an inclusive were company to policies.	understandable	
with regular training on legal rights and	information on their legal rights and benefits with regular	working conditions on their rights that is clear and	cond
Project workers and managers are provided	and 8.28. Provide workers with information Project workers are provided with Project work	8.28. Provide workers with information	Labour and



working conditions

engage in collective bargaining involved in project to organise and 8.29. Respect the rights of workers

elect representatives are expressed in the association and engage in collective allow workers to choose their own organisations, project organisations shall employment policies and procedures, at the bargaining project company shall respect freedom of negotiation. Where the law is silent, the time of hiring, and employment contracts. In The rights of workers to associate and to epresentatives ₫ restrict dialogue and workers'

collective bargaining. provisions into bidding and contracts, verifying that monitoring contractors on freedom of association and operate in a manner consistent with its provisions, and contractors have policies and procedures in place to implement this requirement through incorporating its project company should ensure that contractors This requirement applies to all project workers. The

Respect for freedom of association and collective bargaining includes:

- As specified by the IFC Performance Standard in a manner that does not disrupt productivity. organizations and for workers to meet on Project Chapter V, providing reasonable access and Guidance Note 38 and the MNE Guidelines premises and carry out other organizing activities facilities for representatives of workers
- organizations at other firms (for reasons unrelated against workers who attempt to form or join As specified IFC Performance Standard 2 GN 37 outsourcing or shifting work among facilities, in demoting or re-assigning workers, as well as constitute discrimination. Other forms of to qualifications or job performance) would who have been members or leaders of workers workers' organizations. Refusing to hire workers a workers' organization or discriminate or retaliate discrimination or retaliation would include not discouraging workers from forming or joining

forms of binding agreements such as organising and voluntary recognition, a organisations with relevant expertise and rights with a plan for project implementation Enforceable Brand Agreements, on labour Global Framework Agreement, or other representation on neutrality toward Project reaches agreements with workers

Projects satisfying this requirement have these agreements through contractors or by incorporating such agreements. contractual provisions to require contractors to reach these requirements into the bidding process and

> project worksites, and engages in ongoing social dialogue on implementation of the workplace issues collective bargaining agreement and other on application of a sectoral agreement to works jointly with a workers' organisation agreement with workers' organisations, or Project has a collective bargaining

agreements through contractors or by incorporating these requirements into the bidding process and contractual provisions to require contractors to reach Projects satisfying this requirement have these such agreements



response to union activities. • As specified in IFC Performance Standard 2 and the MNE Guidelines: The Project Sponsor and contractors will engage in good faith negotiations and provide information, including a true and fair view of the entity, to workers and their organisations to enable meaningful negotiations.



Labour and working conditions

8.30. Promote health and safety of workers through training and procedures that are in line with international OHS standards

Guidance: The ILO Code of Good Practice on Safety and Health in Construction and ISO 45001 constitutes a reference international standard.

Occupational health and safety (OHS) policies and procedures have been established, responsibility for overseeing OSH has been assigned to an adequate number of staff, training is provided to workers.

Notes: Sponsor company or corporate (in the context of corporate investments) policies and procedures may be considered if they apply to the project.

In addressing workplace hazards, OHS procedures should adopt a hierarchy of controls, and prioritise the most effective controls, beginning with elimination of the hazard. For an explanation of the hierarchy of controls approach, please see: https://www.ccohs.ca/oshanswers/hsprograms/hazard/hierarchy_controls.html

The project company has a policy that allows any worker (parent company and/or contractor) have the right and incentives to stop working and demand the stop of any surrounding activity in case they identify safety risks with a protection mechanism that prevents any sort of penalisation to the requesting.

Cooperative arrangements are established to ensure consultation and involvement of workers and their representatives in the implementation of OHS policies and procedures.

Notes: Such cooperative mechanisms may include: joint labour-management OHS committees established with workers and their organisations; the appointment and training of frontline worker health and safety representatives (selected by other workers) for all work areas/departments.

Project company tracks standardized OHS statistics, and through negotiation and consultation with workers and their organisations sets reduction targets and regularly updates improvement plans.

Occupational health and safety (OHS) policies and procedures have been established with the participation and/or received the approval of trade unions or workers' representatives.

Combined Safety KPIs (employees and contractors) are included in the Executive's and Senior Executives' annual objectives.



Labour and working conditions	8.31. Ensure that the project and its main contractors and suppliers do not employ child labour or forced labour	The Project, including its contractors and primary suppliers, has policies and procedures in place to prohibit forced labour and the employment of children below the	The full supply chain has been subject to due diligence with risk-based auditing to ensure it does not employ any form of forced labour, or children below the age of 15 or the	Independent verification of the supply chain audit and compliance with involvement of trade union or workers' representative.
	Guidance: For guidance on identifying incidences of forced labour consult ILQ Indicators of Forced Labour	age of 15 or the legal working age of the country, whichever is higher. Notes: Primary suppliers are those suppliers who, on an ongoing basis, provide goods or materials essential for the core business processes of the project.	legal working age of the country, whichever is higher. For high-risk supply chains, raise traceability and leverage to effectively identify and address violations.	
		Sponsor company or corporate (in the context of corporate investments) policies and procedures may be considered if they apply to the project.		
Labour and working conditions	8.32. Ensure that workers employed by the project are subject to fair wages, working conditions and benefits	The project follows, as a minimum, national laws in terms of compensation, working hours, and overtime, is consistent with ILO standards on working time, and provides reasonable working conditions and terms including pay and benefits determined with reference to comparable benchmarks and the basic needs of workers and their families.	The project sets terms and conditions including pay and benefits with full consideration of benchmarks and the cost of living.	Wages and working conditions are secured by collective bargaining agreements.
		Notes: In jurisdictions where legal frameworks do not reflect the prevailing market conditions for the industry, sector, or geography of the client's business, pay and benefits should be determined with reference to comparable benchmarks including:) conditions established for work of the same character in the trade or industry concerned in the area/region where the work is carried out; (ii) collective agreement or other recognized negotiation between other organizations of employers and workers' representatives in the trade or industry concerned; and (iii) arbitration award.		



		The Environmental and Social Management Plan (or equivalent plan), specifies measures, developed or approved by a recognised expert, for addressing adverse impacts and risks to community health and well-being following the mitigation hierarchy.	8.36. Measures to avoid and mitigate adverse impacts to communities are adopted in accordance with the mitigation hierarchy	Community health and well-being
		Adverse impacts and risks to community health and well-being, including to ecosystem services, are identified, prioritised and assessed.	8.35. As part of due diligence process, adverse impacts and risks to community health and well-being, included those to ecosystem services, are identified, prioritised and assessed.	Community health and well-being
Policies and procedures to prevent, identry, and remedy instances of retaliation for exercising labour rights are set in collectively bargained agreements.	Ine Project has policies and procedures to prevent, identify, and remedy instances of retaliation for exercising labour rights, including freedom of association and the right to stop work in situations of imminent danger, and to avoid collective retaliation such as outsourcing or severing contracts.		Guidance: For good practice, see: Good Practice Note for the Private Sector: Addressing the Risks of Retaliation Against Project Stakeholders, IFC and IDB Reprisal Risk Management, IADB	working conditions
The project has communicated the existence of alternative grievance mechanisms to the workers and provided information on how to engage with them (such as National Contact Points (NCP) for Responsible Business Conduct). Notes: Applies to projects located in countries with NCPs or in cases where the investor's host country has an NCP. Information on the National Contact Points for Responsible Business Conduct can be found here: https://mneguidelines.oecd.org/ncps/	The grievance mechanism is gendersensitive, has strong confidentiality procedures, guarantees the right for the complainant to be accompanied by a representative or coworker, contains an appeals process, and, in the absence of a collectively bargained process, grievances are primarily handled by a joint labourmanagement grievance committee.	A grievance mechanism that is easily accessible for workers, including in an anonymised manner and with protection against retaliation, and is responsive to their grievances and concerns has been established and is operational, and utilises or does not impinge upon collectively bargained grievance procedures if ones exist.	8.33. Effective grievance mechanism for workers	Labour and working conditions



	Notes: Circumstances requiring FPIC are set out in IFC Performance Standard 7 and include (1)	Guidance: Applies when adverse impacts to indigenous communities have been	
	A culturally-appropriate Informed Consultation and Participation process is conducted with the affected indigenous communities, and obtains their Free, Prior and Informed Consent (FPIC) when required by circumstances.	8.41. A dedicated and ongoing informed consultation and engagement process is conducted with Indigenous Peoples affected by the project with a view to obtaining their Free, Prior and Informed Consent (FPIC).	Indigenous Peoples
	The ESIA identifies, prioritises and assesses adverse impacts and risks to Indigenous Peoples, and has been developed with their input.	8.40. As part of due diligence process, adverse impacts and risks specific to Indigenous Peoples are identified and assessed.	Indigenous Peoples
The project can demonstrate an improvement to the health and well-being of local communities as a direct result of the project (e.g. improved access to medical services, access to clean water, educational facilities, fewer road accidents, etc.)		8.39. The project contributes to improving the health, safety and wellbeing of local communities	Community health and well-being
	A community health and safety monitoring plan has been developed with input from recognised experts and from local communities along with regular reporting requirements.	8.38. Impacts and risks to communities are monitored throughout the project life cycle	Community health and well-being
	Security personnel are provided with clear instructions on the objectives of their work and permissible actions.	Consider as guidance the Voluntary Principles on Security and Human Rights (https://www.voluntaryprinciples.org)	
	Adverse impacts on workers and the surrounding communities, such as the potential for increased communal tensions, due to the presence of security personnel or the risk of theft and circulation of firearms used by security personnel, are identified and assessed.	8.37. Measures are put in place to avoid risks to communities as a result of the employment of security personnel Guidance: Applies to projects that require the use of security personnel	Community health and well-being



		and inclusive.	
		that is accessible, culturally appropriate	
communities that are affected by the project.		for Indigenous Peoples in a manner	
to the development of Indigenous Peoples		development benefits and opportunities	Peoples
A plan describes measures that contribute		8.43. The project promotes sustainable	Indigenous
		identified.	
		indigenous communities have been	
		Guidance: Applies when adverse impacts to	
	the indigenous communities.		
	substance of a negotiated agreement with	(FPIC).	
	developed and is fully consistent with the	Free, Prior and Informed Consent	
	culturally appropriate manner has been	mitigation hierarchy after obtaining their	
	impacts on Indigenous Peoples in a	Peoples are adopted based on the	
	minimize and/or compensate for adverse	adverse impacts on Indigenous	Peoples
	A plan outlining the actions to avoid,	8.42. Measures to avoid and mitigate	Indigenous
	territories; and/or (3) their cultural heritage may be used		
	being impacted; (2) there is a possibility of Indigenous Peoples being relocated from their lands and		



Involuntary
Resettlement and
Land
Use
Restrictions

8.44. As part of the due diligence process, persons whose land and/or livelihoods will be affected by the project and are thus eligible for compensation and/or assistance are identified.

The due diligence process draws on appropriate socioeconomic baseline data to identify persons whose livelihoods will be affected and/or who will be physically or economically displaced by the project, and to determine who will be eligible for compensation and assistance.

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In practice, those who suffer negative social and economic impacts as a result of the acquisition of land for a project and/or restrictions on land use, may include those having legally recognized rights or claims to the land; those with customary claims to land;

and those with no legally recognized claims, as well as seasonal natural resource users such as herders, fishing families, hunters and gatherers who may have interdependent economic relations with communities located within the project area (IFC PS 8 GN 5).

Impacts on ecosystems can also affect livelihoods when these depend on provisioning services such as crops, livestock, capture fisheries, aquaculture, wild foods, timber and wood fiber products, other fibers, biomass fuel, fresh water, genetic resources and natural medicines (IFC PS 5 GN 61).

The due diligence process accounts for gender and social inclusion considerations and related methodologies to produce socio-economic baseline data on livelihoods that are gender-inclusive and represent the situation and needs of diverse groups in the community.

Notes: For guidance on assessing gender-specific risks, including in relation to resettlement, refer to the



	mp mainting resident or	compensation and adopts n that, as a minimum, restlivelihoods and living stand physically or economically opersons to levels prevailing b project or pre-displacement, wis higher. Guidance: Applies to projects physical and/or economic displace	ut and Use	Resettlement Land Restrictions
	An ongoing and iterative consultation process is conducted throughout the process of resettlement planning, implementation and monitoring, and documented in a Resettlement Action Plan and/or Livelihood Restoration Plan that avoids forced eviction. Notes: Measures taken should be proportionate to the scale of resettlement.	8.46. Plans for resettlement, compensation and livelihood restoration are developed in consultation with affected communities, and avoid forced eviction. Guidance: Applies to projects involving physical and/or economic displacement.	it and Use	Resettlement Land Restrictions
	The ESIA considers, analyses and compares a range of alternatives for the project before determining that resettlement is unavoidable.	8.45. The project demonstrates that resettlement is unavoidable and that all options have been considered Guidance: Applies to projects involving physical and/or economic displacement.	it and Use	Involuntary Resettlement Land Restrictions



		Guidance: For projects located in areas where cultural heritage is expected to be found based on the results of an environmental and social risks and impacts identification process		
	A chance find procedure has been established (and is observed) that outlines the actions to be taken if previously unknown cultural heritage is encountered.	8.50. In areas where cultural heritage is likely to exist, the project has procedures in place to deal with chance finds.	Cultural heritage	Cl
	Notes: Applies where the risk identification process determines that there is a chance of impacts to cultural heritage			
	Competent professionals are retained to assist in the identification and protection of cultural heritage using international recognised practices.			
	Adverse impacts and risks to cultural heritage, including intangible cultural heritage, are identified and assessed.	8.49. As part of the due diligence process, risks to cultural heritage are identified and assessed.	Cultural heritage	و 2
	Notes: Applies where resettlement is deemed to pose the risk of significant adverse social impacts, i.e., generally in projects which have been categorized "A" (according to the IFC categorization) solely or partially on the basis of anticipated resettlement impacts.			
	A Resettlement Completion Audit has been performed by competent independent professionals once mitigation measures have been substantially completed.			
	Notes: Measures taken should be proportionate to the scale of resettlement or displacement.	Guidance: Applies to projects involving physical and/or economic displacement.		
	The Resettlement Action Plan and/or Livelihood Restoration Plan outlines monitoring and evaluation activities to track the implementation of the plan.	8.48. The implementation of resettlement plans, compensation and measures to restore livelihoods is monitored and evaluated.	Involuntary Resettlement and Land Use Restrictions	Involu Rese Land Restr



		Guidance: Applies when the project site contains cultural heritage.	
	prioritising non-removal from the site.	site to ensure that it isn't removed, significantly altered, or damaged.	
	Cultural heritage on the project site is protected following the mitigation hierarchy,	8.53. Measures are taken to protect critical cultural heritage on the project	Cultural heritage
		living memory for long-standing cultural purposes.	
		heritage sites being used by, or that have been used by, Affected Communities within	
		access to previously accessible cultural	
		Guidance: Applies when the project site	
	and agreement with the affected community.		
	or operating site, based on consultations	preserved for Affected Communities.	
	cultural heritage located on the construction	heritage located within project site is	
	The project enables ongoing access to	8.52. Ongoing access to cultural	Cultural heritage
		Guidance: For projects that may affect cultural heritage based on the results of the assessment of environmental and social impacts and risks.	
	cultural heritage.	memory, the cultural heritage for long- standing cultural purposes.	
	The stakeholder engagement process has involved consultation with historical or traditional users or owners of tangible	8.51. Consult with Affected Communities within the host country who use, or have used within living	Cultural heritage



BDN element 9. Promote the non-discriminatory use of infrastructure services

affordable pricing service does not discriminate against certain groups Guidance: This criteria may need to be adapted to different types of network infrastructure (e.g. electricity transmission and distribution, broadband, water supply, ports, etc.)	9.2. Regulatory framework that ensures non-discriminatory access, while taking into account social considerations Guidance: This criteria applies to operators and owners of essential regulated network infrastructure (e.g. electricity transmission and distribution, broadband networks, water supply, ports, etc.), and may need to be adapted to different types of infrastructure assets. The criteria does not rule out the provision of targeted concessional pricing or preferential access for financially vulnerable people and holders of native title.	Non-discriminatory 9.1. Contracts do not privilege certain arb contracts end-users or suppliers discriminatory end-users or suppliers etc.
	The regulatory framework ensures equal access to network infrastructure and does not allow discrimination between different end-users or operators on the basis of price for equivalent access and service conditions	Contract does not allow operators to arbitrarily or on the basis of unfair discrimination restrict access to infrastructure to certain end-users or suppliers
consultation process which includes marginalised and low-income groups		
been undertaken that considers the ability to pay of low-income groups		



BDN element 10. Advance inclusion for women, people with disability, and underrepresented and marginalised groups

A gender equality action plan develops measures for mitigating adverse impacts on women and proposes opportunities for ensuring the project positively benefits women Notes: For guidance on developing gender action plans, refer to the			10.3. Gender equality action plan	Addressing needs of women and marginalised groups
	The social impact assessment identifies and assesses impacts on and benefits for women Notes: For guidance on conducting gender impact assessments, refer to the PPP Gender Toolkit.		10.2. Gender-sensitive social impact assessment	Addressing needs of women and marginalised groups
	Notes: This disadvantaged or vulnerable status may stem from an individual's or group's race, colour, sex, sexual orientation, gender identity, language, religion, political or other opinion, national or social origin, property, birth, or other status. The client should also consider factors such as gender, age, ethnicity, culture, literacy, sickness, physical or mental disability, poverty or economic disadvantage, and dependence on unique natural resources. For guidance on conducting gender-sensitive stakeholder consultations, refer to the PPP Gender Toolkit.			
Best in class	Superior Consultation processes enable participation of women, people of all ages, disabled people, disadvantaged groups and people from different socio-economic backgrounds	Essential	Criteria 10.1. Engagement with women and marginalised groups as part of consultation process	Theme Addressing needs of women and marginalised groups



	The project's employment policies include quotas and/or guidelines for the employment of disabled persons		10.9. Efforts made to employ people with disabilities	Employment opportunities
The project effectively realises terms and conditions of employment, including hiring and pay, consistent with international standards on equal opportunity and non-discrimination	The project applies the principle of equal remuneration for men and women workers for work of equal value.	Employment policies and procedures, including in relation to recruitment, prohibit all forms of discrimination, and promote equal opportunity.	10.8. Non-discriminatory employment policies and procedures	Employment opportunities
Projects set targets to increase the share of women employed in construction and operation, exceeding prevailing country sector rates and/or current Project company levels	Women are employed in construction and operation phases		10.7. Project employs women during construction and operations phases	Employment opportunities
At least 50% of senior management and technical roles are occupied by women.	Women are represented in senior managerial and technical roles		10.6. Participation of women in senior roles in infrastructure planning, design and management	Employment opportunities
design principles Notes: Information on universal design principles is available here: https://universaldesign.ie/about-universal-design/the-7-principles				women and marginalised groups
Infrastructure design applies universal			10.5. Universal design principles	Addressing needs of
Procurement practices promote participation of qualified women-owned businesses, or businesses owned by marginalised groups (e.g. Indigenous Peoples)			10.4 Procurement processes support women and marginalised groups	Addressing needs of women and marginalised groups



	The project provides dedicated facilities (e.g. sanitation) for female and other vulnerable workers during the construction and operation phases		10.13 Dedicated facilities and services provided for female workers and other vulnerable workers	Safety and well- being for women and vulnerable users
	protection of women, children, and other vulnerable users		and protection of women and children users and other vulnerable users Guidance: This disadvantaged or vulnerable status may stem from an individual's or group's race, color, sex, sexual orientation, gender identity, language, religion, political or other opinion, national or social origin, property, birth, or other status. The client should also consider factors such as gender, age, ethnicity, culture, literacy, sickness, physical or mental disability, poverty or economic disadvantage, and dependence on unique natural resources.	being for women and vulnerable users
	Project design addresses safety and		10.12. Project design addresses safety	_
The project company engages in activities to create awareness and promote understanding around gender issues (e.g. provision of diversity training)			10.11. Promoting awareness and understanding of gender issues	Safety and well- being for women and vulnerable users
The project has established a clear and dedicated protocol to prevent, address, and report cases of sexual and any other type of harassment, discrimination, violence and/or abuse	Through social dialogue including collective bargaining and guided by ILO Convention 190, design and implement a comprehensive strategy in order to implement measures to prevent and combat violence and harassment	The employment policy clearly states that any abuse, whether of sexual or other nature, will not be tolerated	10.10. Zero tolerance policy with regard to sexual and any other type of harassment, discrimination, violence and/or abuse Guidance: For good practices refer to Violence and harassment at work: a practical guide for employers (ilo.org.)	Safety and well- being for women and vulnerable users

